



Culture of Care

Personalised Approach to Risk Year Two Launch Event

Monday 30 June, 14:00 – 17:00

NATIONAL
COLLABORATING
CENTRE FOR
MENTAL HEALTH



Neurodiverse
Connection

Global
Black
Thrive

NCISH





A warm welcome and housekeeping

Matt Milarski

Head of Quality Improvement, NCCMH

Housekeeping

- Please mute your microphone unless you are speaking.
- We encourage you to have your cameras on.
- If you would like to ask a question or leave a comment, please use the chat function within the meeting or the raising your hand function.
- If you experience any technical difficulties, please email: cultureofcare@rcpsych.ac.uk

How we want to work together



Collaborative learning – *Make the most out of the session, whatever that looks like for you.*



Respect privacy – *Protect carefully the privacy of the storyteller. Ask what parts, if any, you can share with others.*



Approach with kindness and curiosity – *We've all been through stuff so let's look after each other in this space.*




Diversity of views – *respecting different viewpoints and experiences and being okay with sometimes disagreeing.*



Language is important – *If you want to improve culture, the way you speak to and about the people around you needs to support the building of trusting relationships.*



Be kind to yourself – *take breaks if needed, use our support space.*



We know that discussing some of these topics may be emotive and there may be additional challenges doing that online with a large group of strangers.

Some of the things we have in place to try and help mitigate the emotional toll include:

- A separate online support space for anyone who needs it
- We welcome people to participate in any way that feels comfortable; this will include speaking in the room, using the chat, or emailing ideas after the session. Please be mindful of what you share in the chat, as some content may be triggering for others.
- Colleagues from NCCMH are happy to meet with any attendees after the meeting to provide additional information or support.

Support Space

On-Call Support Space Facilitators:
Tom Ayers and Ros Warby

Join at any time:

Microsoft Teams

[Join the meeting now](#)

Meeting ID: 359 952 620 262 2

Passcode: 62YP93SJ

The link to the support space will also be available in the chat.

Today

| Time | Item |
|----------------------|--|
| 14:00-14:15 | Welcome & Introductions |
| 14:15-14:35 | Culture of Care Standards |
| 14:35 – 15:05 | Personalised approaches to risk in mental health in-patient settings |
| 15:05 – 15:15 | Break |
| 15:15 – 15:35 | Autism informed personalised risk assessment |
| 15:35 – 15:55 | Considering racial equity and risk assessment |
| 15:55 – 16:10 | Transforming risk assessment locally: trailblazer site |
| 16:10 – 16:25 | Support for organisations on PAR year two |
| 16:25 – 16:35 | Break |
| 16:35 – 16:50 | Discussion and Q&A |
| 16:50 – 17:00 | Next Steps |
| 17:00 | Close |

Culture of Care – programme overview

NHS England's standards



Coproduced standards for inpatient care

Evidence-based standards to ensure a safe, compassionate, needs-based culture of care

Guiding principles



Our approaches — Anti racism, trauma-informed, autism-informed



Lived experience

Leadership, mentoring, coaching, support and challenge

Programme elements

Programme element icons and acronyms

Ward-level QI



WL

Organisation level QI



OL

Leadership support



LS

Personalised approach to risk



PAR



Culture of Care Standards

Pea Meyer-Higgins

*Lived Experience Advisor (NHS England), PAR Partner,
Co-Facilitator & Safety Delivery Group Member (Culture
of Care)*

Welcome to our bold, co-produced, reimagined vision of care for all NHS funded mental health inpatient settings

Culture of Care Standards

Citizenship True Co-production

1. Lived experience
We value lived experience

Hi, I'm a peer support worker

2. Safety
People feel safe and cared for

Rights are protected What makes you feel safe?

3. Relationships
High-quality and trusting

Vision: People to be consistently able to access a choice of therapeutic support, and to be and feel safe

Always Compassionate

4. Staff Support
Present alongside distress

I'm here

5. Equality We are inclusive, value difference and promote equity

6. Avoiding Harm Actively avoid harm and traumatising

And provide a clear pathway of support

7. Needs Led We respect people's own understandings

8. Choice
Nothing about me without me

9. Environment Spaces reflect the value we place on our people

Inclusive and accessible

10. Things to do
Requested activities everyday

We respect intersectionality

11. Therapeutic Support
We offer a range of therapy

12. Transparency We have open and honest conversations

All care is trauma informed, autism informed & culturally competent

12 core commitments creating conditions where everyone can flourish

Each person has the power to make a difference

Connection with... life outside hospital, support networks, local services





Culture of Care

Personalised approaches to risk in mental health in-patient settings

Year 2 launch event
June 2025

Professor Nav Kapur

NATIONAL
COLLABORATING
CENTRE FOR
MENTAL HEALTH



Neurodiverse
Connection

Global
Black
Thrive

NCISH

NIHR | Greater Manchester Patient
Safety Research Collaboration

Outline

- Context
- Evidence
- Alternatives
- Progress and next steps

<https://www.youtube.com/watch?v=deDoBMAtaTo&t=743s>



Outline

- **Context**
- Evidence
- Alternatives
- Progress and next steps

Risk assessment for suicide

thebmj

BMJ 2017;359:j4627 doi: 10.1136/bmj.j4627 (Published 2017 October 17) Page 1 of 5

PRACTICE

Check for updates

UNCERTAINTIES

Can we usefully stratify patients according to suicide risk?

Matthew Michael Large *conjoint professor*¹, Christopher James Ryan *clinical associate professor*², Gregory Carter *conjoint professor*³, Nav Kapur *professor*⁴

¹School of Psychiatry, University of New South Wales, NSW, Australia; ²Discipline of Psychiatry, Westmead Clinical School and Sydney Health Ethics, University of Sydney, Australia; ³Centre for Brain and Mental Health, Faculty of Health and Medicine, University of Newcastle; ⁴Centre for Suicide Prevention, Manchester Academic Health Science Centre, University of Manchester, & Greater Manchester Mental Health NHS Foundation Trust, Manchester, UK

In the UK, one in five adults has considered suicide at some time, and one in 15 has attempted suicide.¹ Half of those who attempt suicide seek help afterwards—a quarter from a GP, a quarter from a hospital or specialist medical or psychiatric service.¹ Suicidal patients; patients who present to health services with suicidal ideas, self harm, or suicide attempts; and patients who present as significantly distressed or mentally ill can be challenging to manage. Doctors are often advised to use suicide risk assessment to help them decide management plans. A wide variety of risk factors have been implicated in the stratification of potentially suicidal patients.² This stratification is often expressed in terms of high, medium, or low-risk.^{3,4} In practice, doctors commonly give the greatest importance to suicidal ideation.^{5,6} In some specialist mental health settings these judgments are aided by local risk assessment forms composed of lists of clinical and demographic factors, while other centres use risk strata derived from validated questionnaires or scales.⁷ However, there is little consensus over their use and virtually no evidence that any of the method of suicide risk stratification can contribute to suicide prevention.⁸

Probably the most important single measure of the accuracy of a suicide risk assessment is its positive predictive value (PPV).¹⁰ PPV is the probability that a patient in the “high risk” stratum will go on to die by suicide. PPV is important because it defines the number of false positive cases who must be treated in order to treat each true positive. Unfortunately, the combination of the modest strength of the statistical association between being a high risk patient and suicide, and the low base rate of suicide places a ceiling on the PPV. This ceiling has made clinicians uncertain of the benefit of risk stratification.

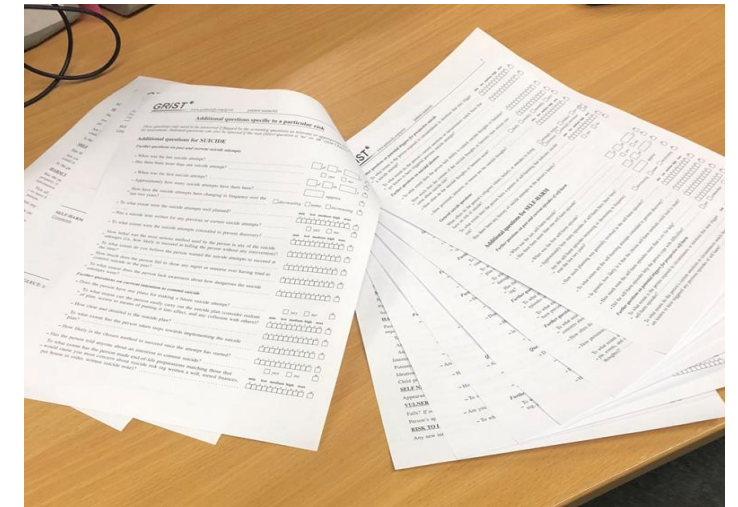
Review of recent meta-analyses

We identified seven recent and relevant meta-analyses (table 1).¹¹⁻¹⁷ Almost all of the primary research synthesised by the seven studies was conducted among psychiatric patients or people presenting with self harm. Six of the seven meta-analyses can be regarded as of high quality because they adhered to Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) guidelines.¹⁸

High

Medium

Low



approach to risk

Implementing a personalised approach to risk

We are supporting mental health organisations to implement a personalised approach to suicide risk assessment. This is part of NHS England's Culture Change Improvement Programme.

Source: Large M M, Ryan C J, Carter G, Kapur N. Can we usefully stratify patients according to suicide risk? BMJ 2017; 359

<https://sites.manchester.ac.uk/ncish/resources/implmenting-a-personalised-approach-to-risk/>

Who are NCISH?

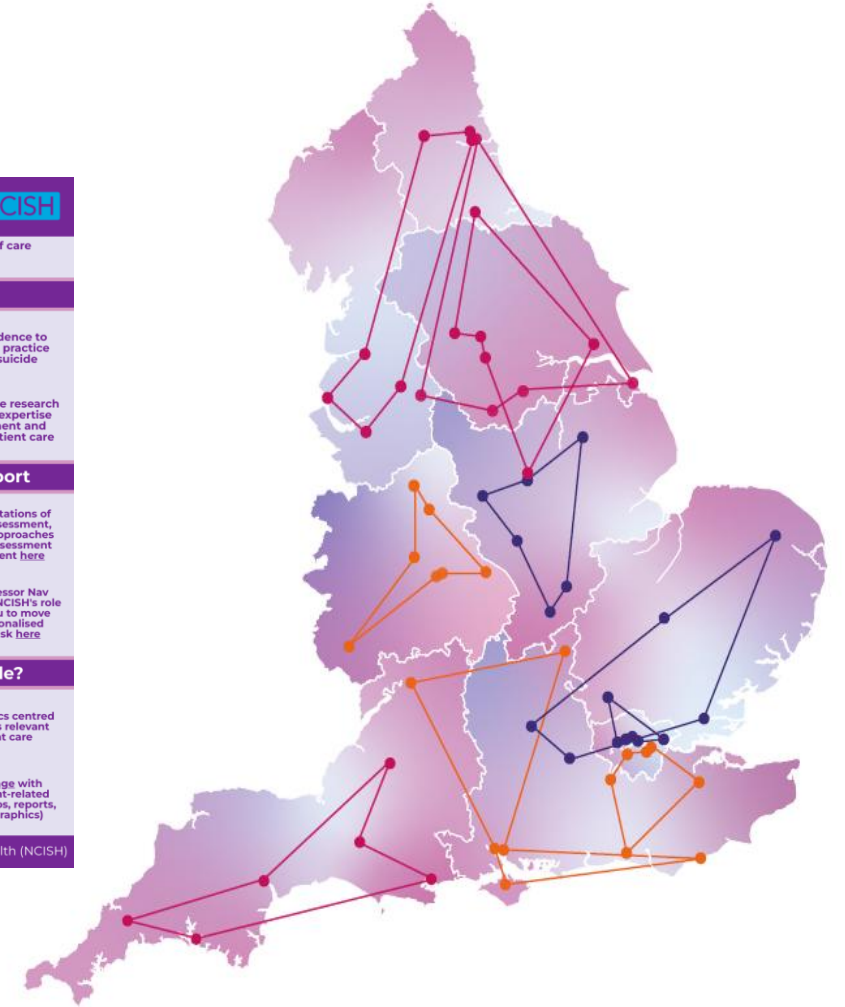
- We have been leading suicide prevention research for over 20 years and aim to improve safety for all mental health patients
- We provide evidence to improve clinical practice and prevent suicide
- We have extensive research experience and expertise in risk assessment and improving in-patient care





Phase 1







Phase 2







Personalised approach to risk: NCISH support 2025-2026 

 This programme aims to improve the culture of care on mental health, learning disability and autism wards for patients and staff





Who are NCISH?

| | |
|--|---|
|  <p>NCISH are the National Confidential Inquiry into Suicide and Safety in Mental Health</p> |  <p>We provide evidence to improve clinical practice and prevent suicide</p> |
|  <p>We have been leading suicide prevention research for over 20 years and aim to improve safety for all mental health patients</p> |  <p>We have extensive research experience and expertise in risk assessment and improving in-patient care</p> |

Academic and quality improvement support

| | |
|---|---|
|  <p>We are helping mental health services move away from risk categories and risk scores</p> |  <p>Learn about limitations of stratified risk assessment, and alternative approaches to suicide risk assessment and management here</p> |
|  <p>And towards a more personalised approach to risk that will improve patient care</p> |  <p>Watch our Professor Nav Kapur talk about NCISH's role with helping you to move towards a personalised approach to risk here</p> |

What national support will NCISH provide?

| | |
|--|---|
|  <p>Site visit to discuss moving towards a personalised approach to risk</p> |  <p>Interactive clinics centred around themes relevant to in-patient care</p> |
|  <p>Regular email contact to check in and respond to queries you may have</p> |  <p>NCISH webpage with risk assessment-related resources (videos, reports, papers, infographics)</p> |

National Confidential Inquiry into Suicide and Safety in Mental Health (NCISH)

Outline

- Context
- **Evidence**
- Alternatives
- Progress and next steps

Assessment of risk prior to suicide

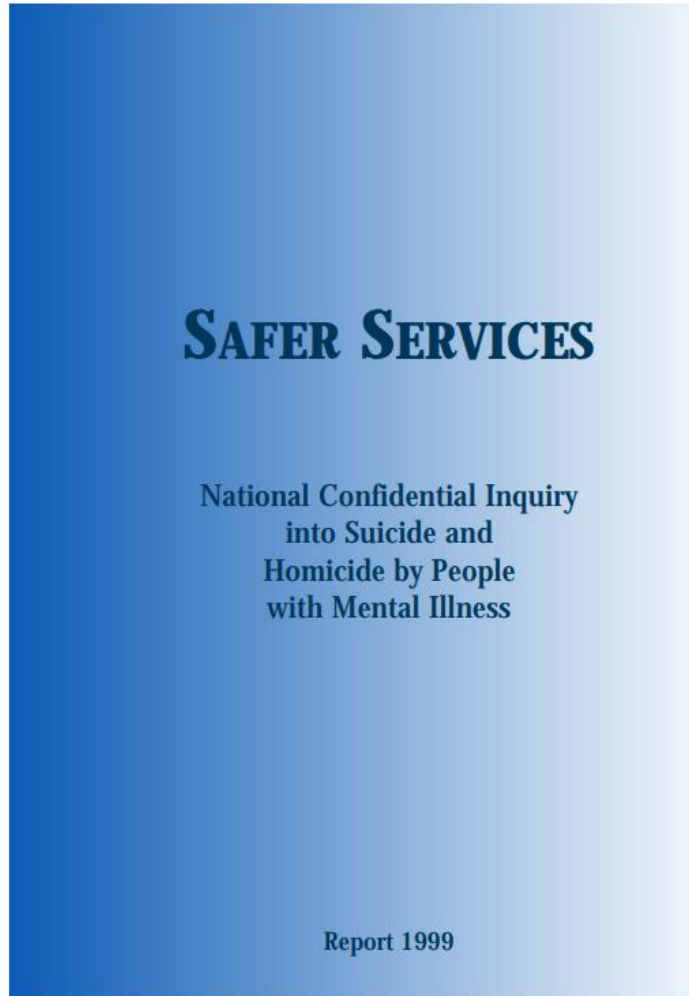
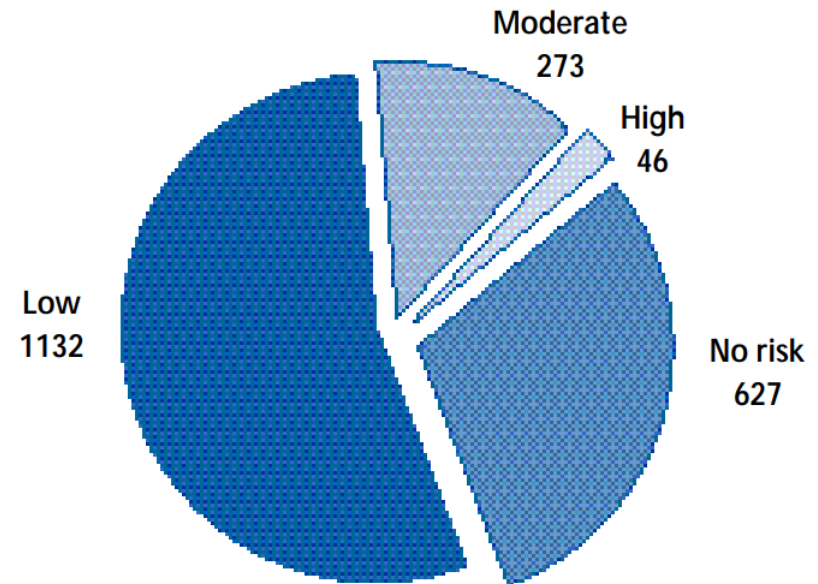


Figure 16: Estimation of risk at last contact (Suicide Inquiry cases)

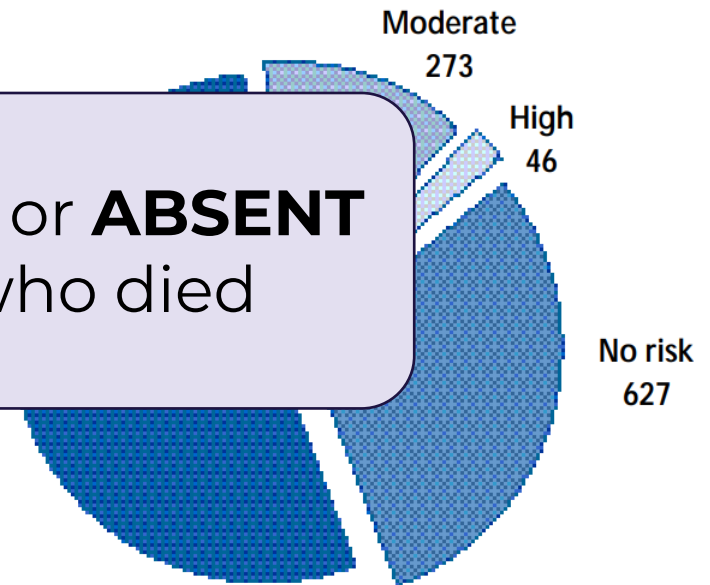


Assessment of risk prior to suicide



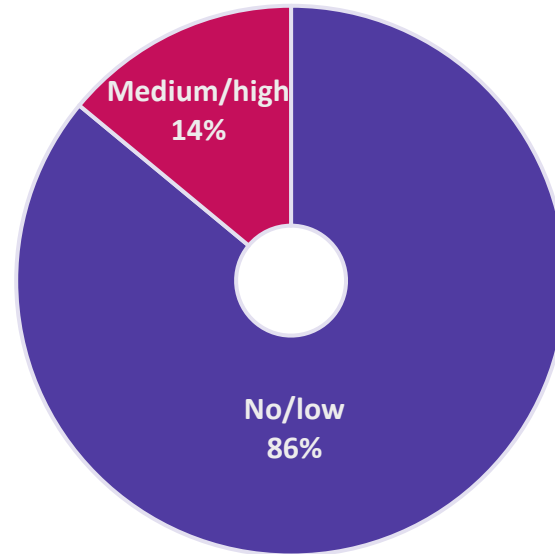
Figure 16: Estimation of risk at last contact (Suicide Inquiry cases)

Risk was rated as **LOW** or **ABSENT** in **85%** of patients who died

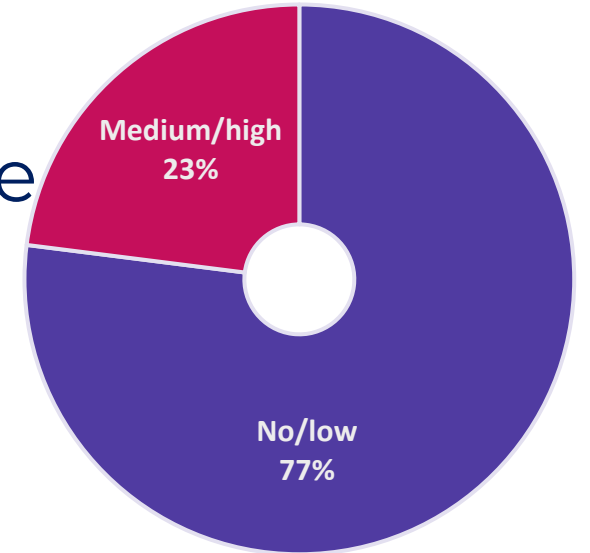


Equity and risk

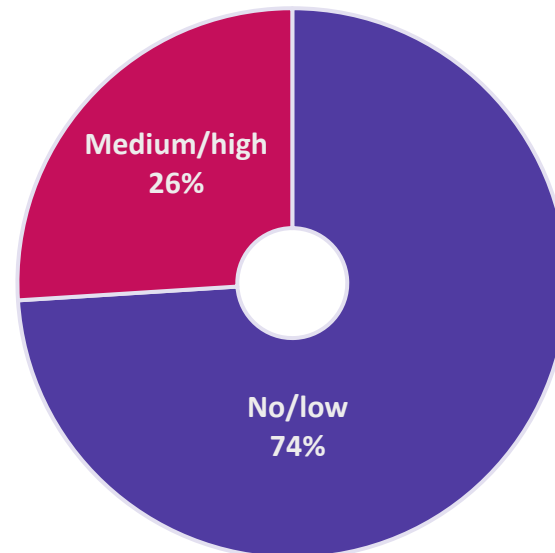
Ethnic minority groups



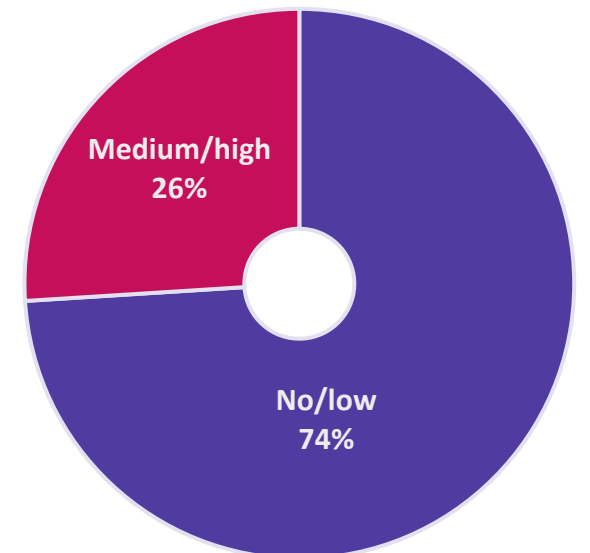
Neurodiverse groups



LGBTQ



Childhood trauma



Ethnicity and self-harm

Articles

Self-harm in children and adolescents by ethnic group: an observational cohort study from the Multicentre Study of Self-Harm in England

Bushra Farooq, Caroline Clements, Keith Hawton, Galit Geulayov, Deborah Casey, Keith Waters, Jennifer Ness, Anika Patel, Samantha Kelly, Ellen Townsend, Louis Appleby, Nav Kapur

Summary
Background Studies report an increasing incidence of self-harm in children and adolescents, but the extent to which this is seen in different ethnic groups is unclear. We aimed to investigate rates of emergency department presentations for self-harm in children and adolescents by ethnicity, as well as to examine their demographic characteristics, clinical characteristics, and outcomes.

Methods In this observational cohort study, we used data on hospital emergency department presentations for self-harm in children and adolescents aged 10–19 years between 2009 and 2016 from the Multicentre Study of Self-Harm in England. This study collects data from five general hospitals in Manchester, Oxford, and Derby in the UK, and defines self-harm as any act of intentional self-injury or self-poisoning, regardless of intent. All children and adolescents aged 10–19 years for whom ethnicity data were available were included. Mortality follow-up was available through linkage with mortality records from the Office for National Statistics. Rates of self-harm over time, demographic and clinical characteristics, and self-harm methods were investigated by ethnic group. Risk of repeat self-harm and mortality following an initial presentation for self-harm was compared by ethnic group using Kaplan-Meier curves and Cox proportional hazards models.

Findings Of 14 894 individuals who presented at hospitals with self-harm, 11 906 had data for ethnicity, of whom 10 211 (85–8%) were White, 344 (2–3%) were Black, 619 (5–2%) were South Asian, and 732 (6–1%) were other non-White. Rates of self-harm were highest in White children and adolescents but increased between 2009 and 2016 in all ethnicities. Mean annual rates of self-harm per 100 000 population were 574 for White, 225 for Black, 260 for South Asian, and 344 for other non-White groups. Increases in rates of self-harm between 2009 and 2016 appeared slightly greater in Black groups (incidence rate ratio 1·07 [95% CI 1·03–1·11]), South Asian groups (1·05 [1·01–1·09]), and other non-White groups (1·11 [1·06–1·16]) than in White groups (1·02 [1·00–1·03]). Children and adolescents from a minority ethnic background were more likely to live in areas of high deprivation and were less likely to receive a specialist psychosocial assessment than were White children and adolescents. Children and adolescents from minority ethnic groups were also less likely to repeat self-harm. However, there were no differences in suicide mortality by ethnic group, although the numbers were small.

Interpretation Minority ethnic children and adolescents accounted for an increased proportion of self-harm presentations to hospital over time compared with White ethnic groups. The minority ethnic groups also tended to be more socioeconomically disadvantaged and were less likely to receive a psychosocial assessment. Socioeconomic disparities need to be addressed, and equitable access to culturally sensitive comprehensive psychosocial assessments must be ensured.

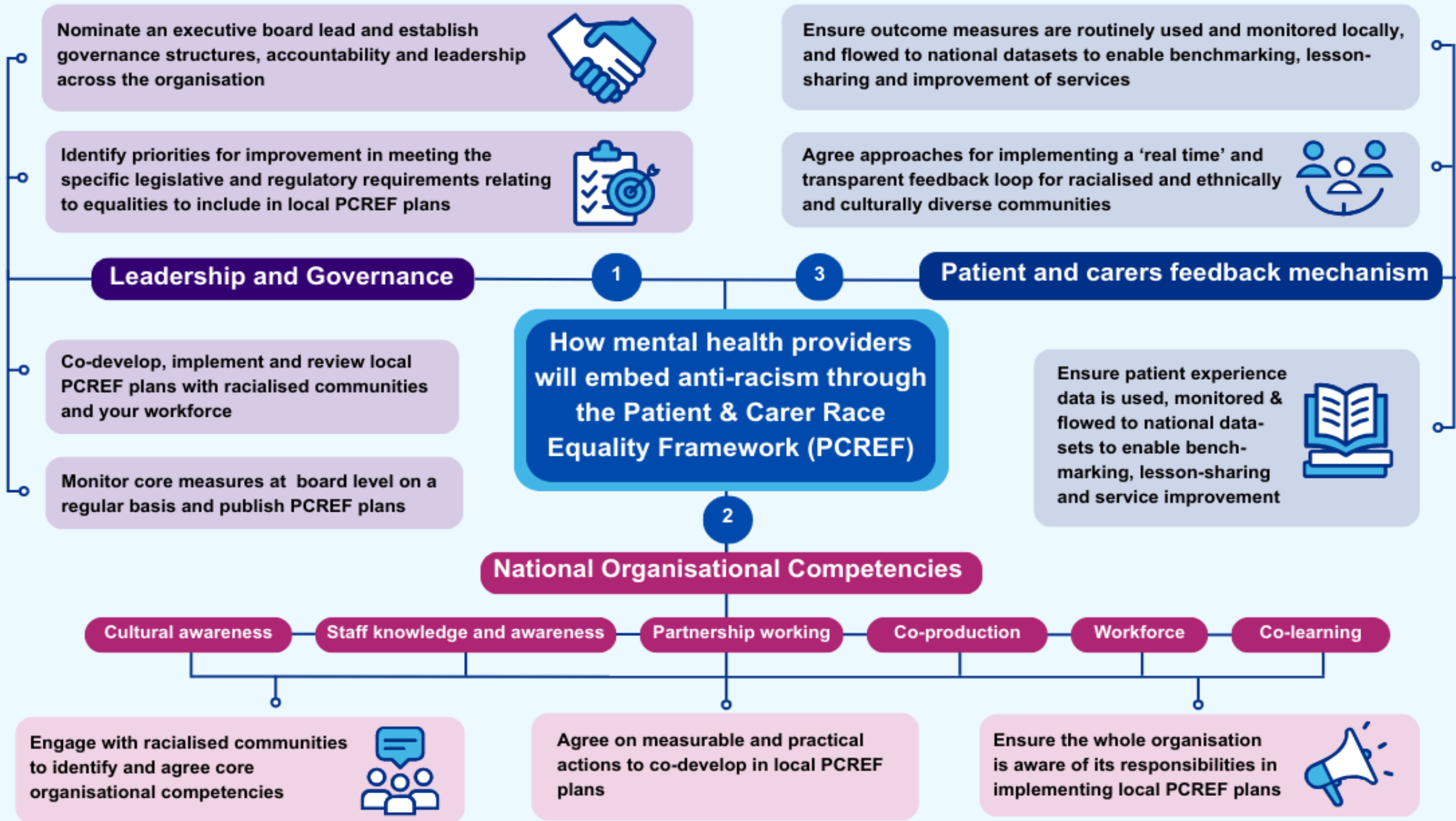
Funding UK Department of Health and Social Care.

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Introduction
Self-harm in children and adolescents is a major health and societal issue.¹ Rates of self-harm during adolescence are increasing and estimates suggest that each year in England 200 000 adolescents aged 12–17 years self-harm and do not come to the attention of clinical services, and that a further 21 000 adolescents present to hospital following self-harm.¹ Self-harm is a key area for action in the National Suicide Prevention Strategy for England.² All-cause mortality following hospital presentation for self-harm in people aged 10–18 years is 1–4%, and 12-month incidence of suicide in people who self-harm is 30-times higher than in the general population in England.³ About 27% of people aged 10–18 years who present to hospital for self-harm present again at some point, and 17–2% of people aged 10–19 years repeat self-harm within 12-months of presenting to hospital.^{4,7} Self-harm is an indicator of distress with functions beyond those linked to suicidal intent. It is used variously

Young People from ethnic minority groups:

- ↑ Deprivation
- ↓ psychosocial assessment
- ↓ mental health care
- ↑ no follow up
- ↓ repetition
- Similar incidence of suicide





Considerations: Autism informed

- Check **communication preferences** & avoid assumptions (e.g. autism, protective factors)
- Alexithymia: **difficulty identifying & recognising emotions**
- Masking: acting/appearing or saying something **different to distress**
- Difficulty recalling **past events & thinking of the future**
- **Executive functioning**, organising/ planning (safety plans).

Current practice

Assessing Risk of Suicide Worksheet

Suicide Intent
Thoughts of suicide
Frequency - Having frequent/intermediate thoughts
Appropriateness, worthlessness, trapped

Degree of Seriousness
Suicide plan?
When/Where/How/With/Who? - A - Test
Measures to prevent being hurt?
What has stopped them acting on these thoughts so far?

Background
Events leading up to previous suicidal thoughts
After an attempt - 48hrs

Protective factors
Aid of death or injury/medical on others
No one to care for loved ones/pets
Problem solving skills
Positive relationships
Hopefulness

Empathic Support
Compassionate Approach
Encourage hopefulness

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Enhancing Skills, Saving Lives

GRIST®
www.patientrisk.org.uk patient completed

Additional questions specific to a particular risk

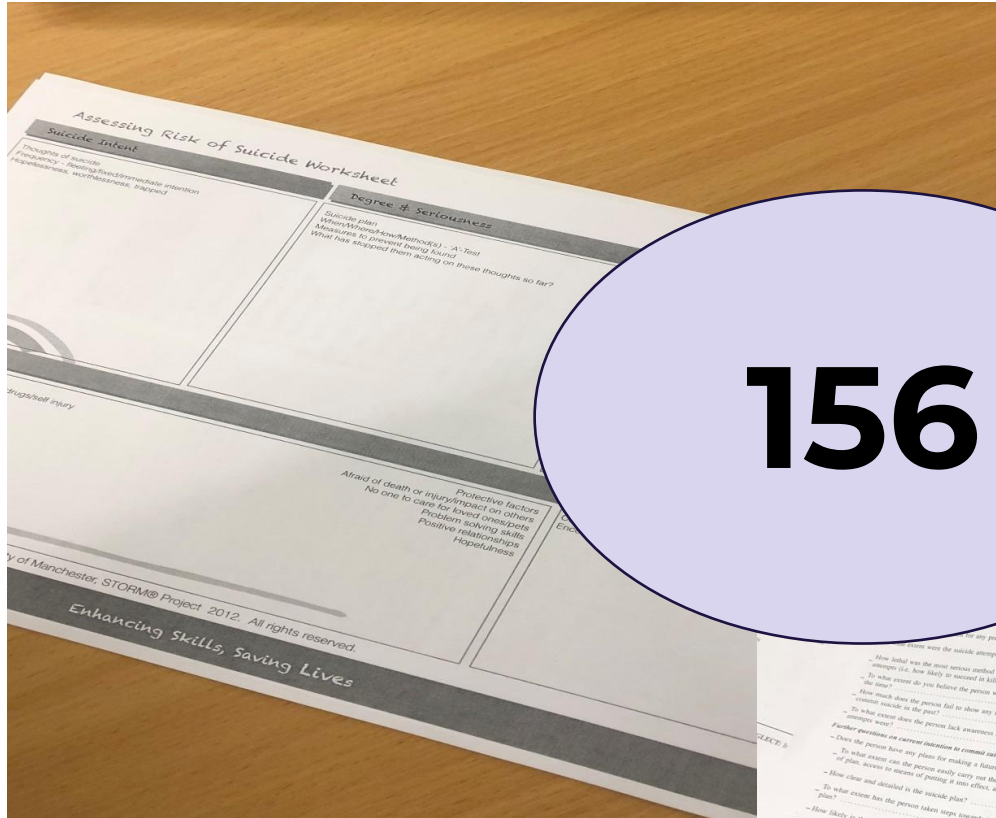
These questions only need to be answered if flagged by the screening questions on delivery of the assessment. Additional questions can also be asked if the user selects questions to 'ask' or 'ask if'.

Additional questions for SUICIDE

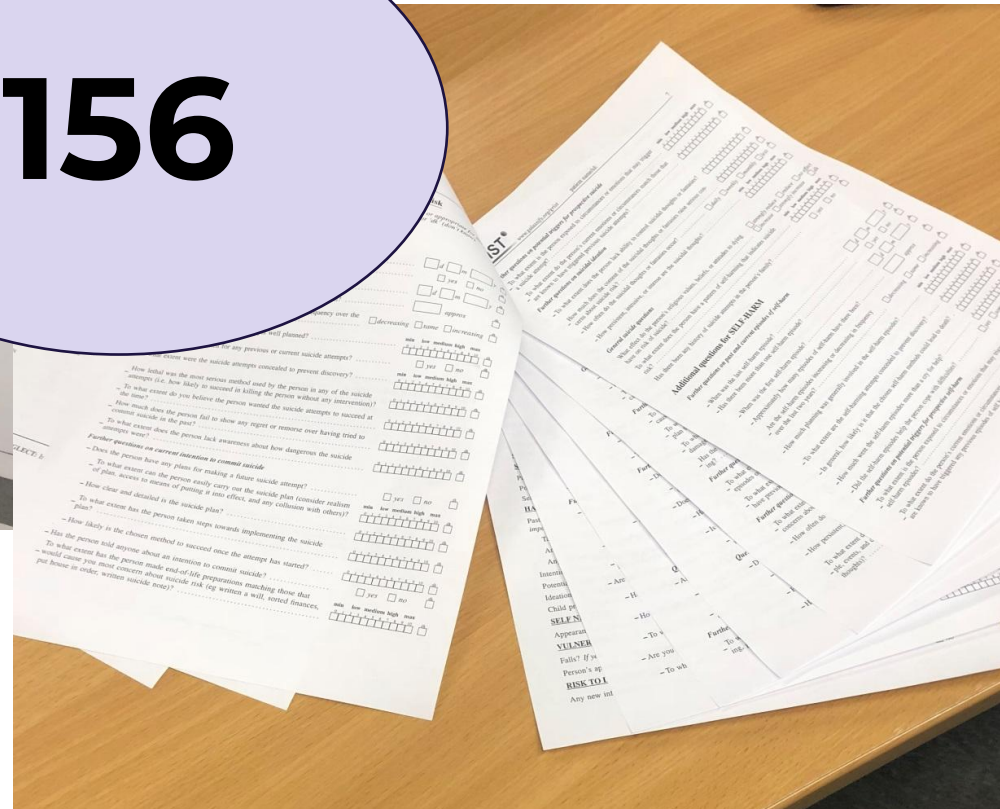
Further questions on past and current suicide attempts

- When was the last suicide attempt? Yes No
- How often have there been more than one suicide attempts? Yes No
- When was the first suicide attempt? Yes No
- Approximately how many suicide attempts have there been? 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 1040 1041 1042 1043 1044 1045 1046 1047 1048 1049 1050 1051 1052 1053 1054 1055 1056 1057 1058 1059 1060 1061 1062 1063 1064 1065 1066 1067 1068 1069 1070 1071 1072 1073 1074 1075 1076 1077 1078 1079 1080 1081 1082 1083 1084 1085 1086 1087 1088 1089 1090 1091 1092 1093 1094 1095 1096 1097 1098 1099 1100 1101 1102 1103 1104 1105 1106 1107 1108 1109 1110 1111 1112 1113 1114 1115 1116 1117 1118 1119 1120 1121 1122 1123 1124 1125 1126 1127 1128 1129 1130 1131 1132 1133 1134 1135 1136 1137 1138 1139 1140 1141 1142 1143 1144 1145 1146 1147 1148 1149 1150 1151 1152 1153 1154 1155 1156 1157 1158 1159 1160 1161 1162 1163 1164 1165 1166 1167 1168 1169 1170 1171 1172 1173 1174 1175 1176

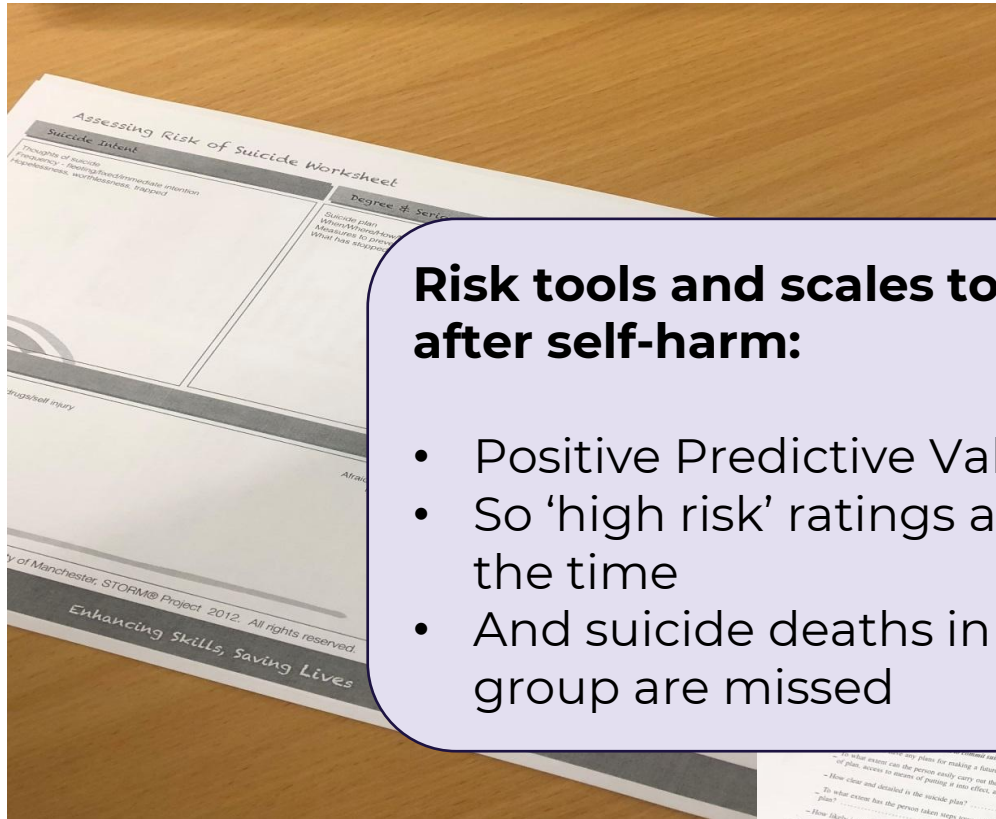
Current practice



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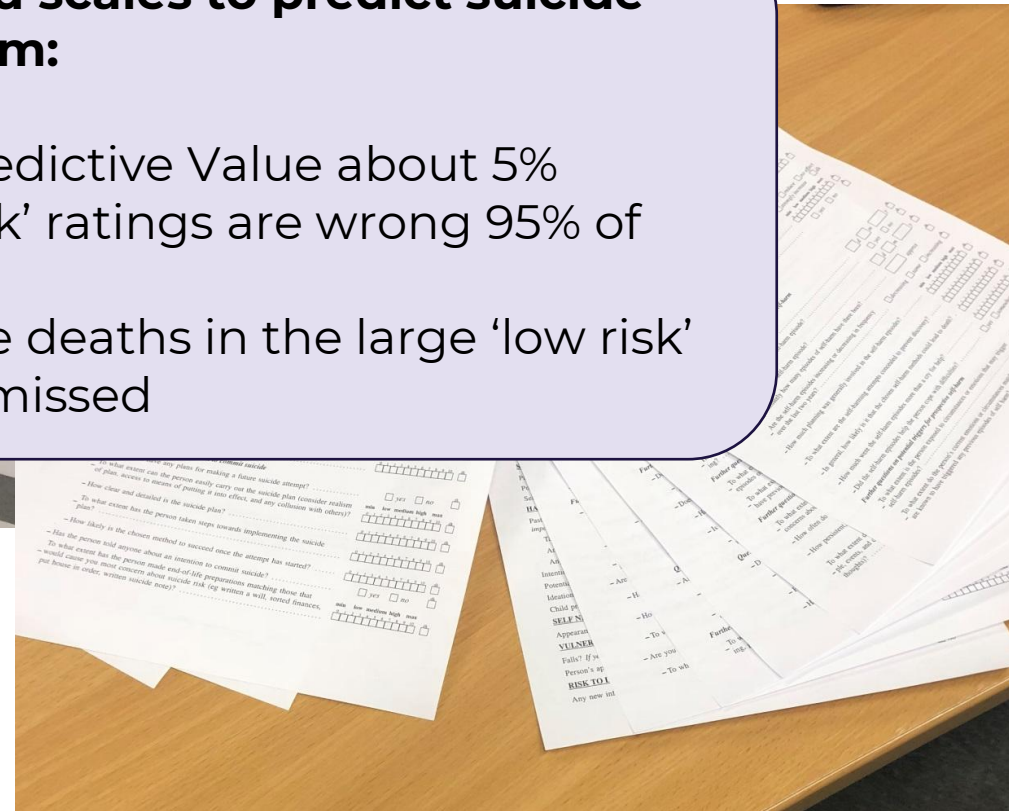


Current practice



Risk tools and scales to predict suicide after self-harm:

- Positive Predictive Value about 5%
- So 'high risk' ratings are wrong 95% of the time
- And suicide deaths in the large 'low risk' group are missed



Outline

- Context
- Evidence
- **Alternatives**
- Progress and next steps



Option 1: We don't need to change ...its better than nothing...?

- Distracts from and dehumanises assessment
- Provides false reassurance
- Little consistency

Option 1: We don't need to change ...its better than nothing...?

- Distracts from and dehumanises assessment
- Provides false reassurance
- Little consistency

So why does their use persist?

- Culturally imbedded ritual for decreasing institutional anxiety
- Intended to protect clinicians and health services
- Clinical shorthand or Clinical shortcut
- Helps justify decision making

Option 2: We need to improve things

Patients' suggestions to improve risk assessment

- A personalised approach, not based on the completion of a checklist.
- Assessment by staff who are better trained and who value the answers given.
- To focus on suicidal thoughts, i.e. encourage staff to confidently tackle difficult questions.
- Involve carers/families
- Provide information on local support options

New horizons?

REVIEW



Can machine-learning methods really help predict suicide?

Catherine M. McHugh^a and Matthew M. Large^b

Purpose of review

In recent years there has been interest in the use of machine learning in suicide research in reaction to the failure of traditional statistical methods to produce clinically useful models of future suicide. The current review summarizes recent prediction studies in the suicide literature including those using machine learning approaches to understand what value these novel approaches add.

Recent findings

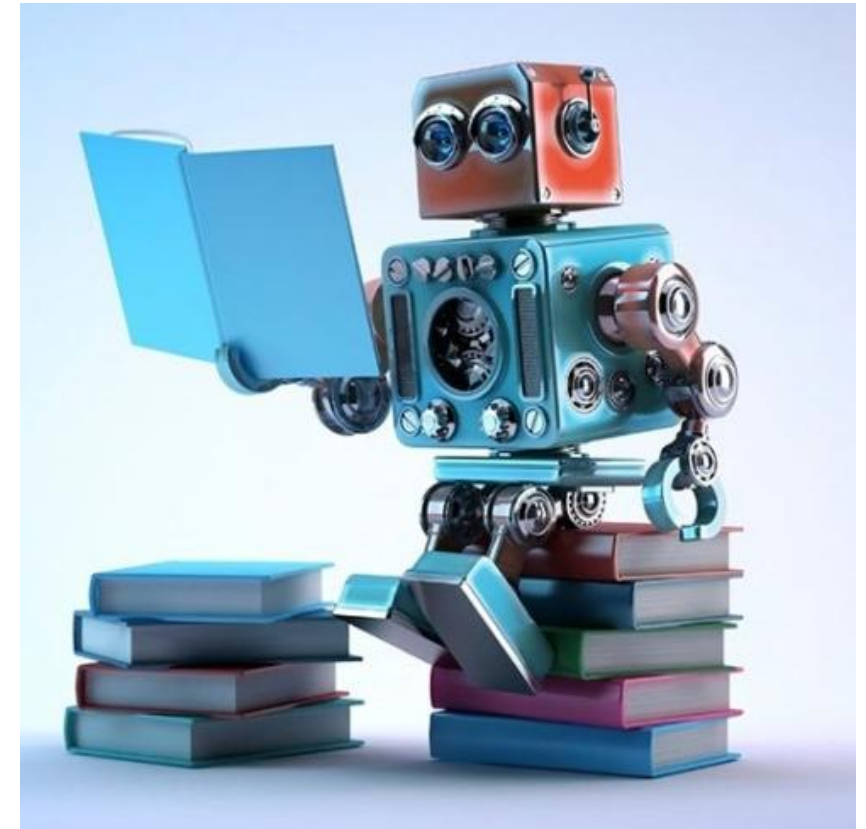
Studies using machine learning to predict suicide deaths report area under the curve that are only modestly greater than, and sensitivities that are equal to, those reported in studies using more conventional predictive methods. Positive predictive value remains around 1% among the cohort studies with a base rate that was not inflated by case-control methodology.

Summary

Machine learning or artificial intelligence may afford opportunities in mental health research and in the clinical care of suicidal patients. However, application of such techniques should be carefully considered to avoid repeating the mistakes of existing methodologies. Prediction studies using machine-learning methods have yet to make a major contribution to our understanding of the field and are unproven as clinically useful tools.

Keywords

artificial intelligence, machine learning, prediction, suicidal behaviour, suicide



New horizons?

REVIEW



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Recent findings

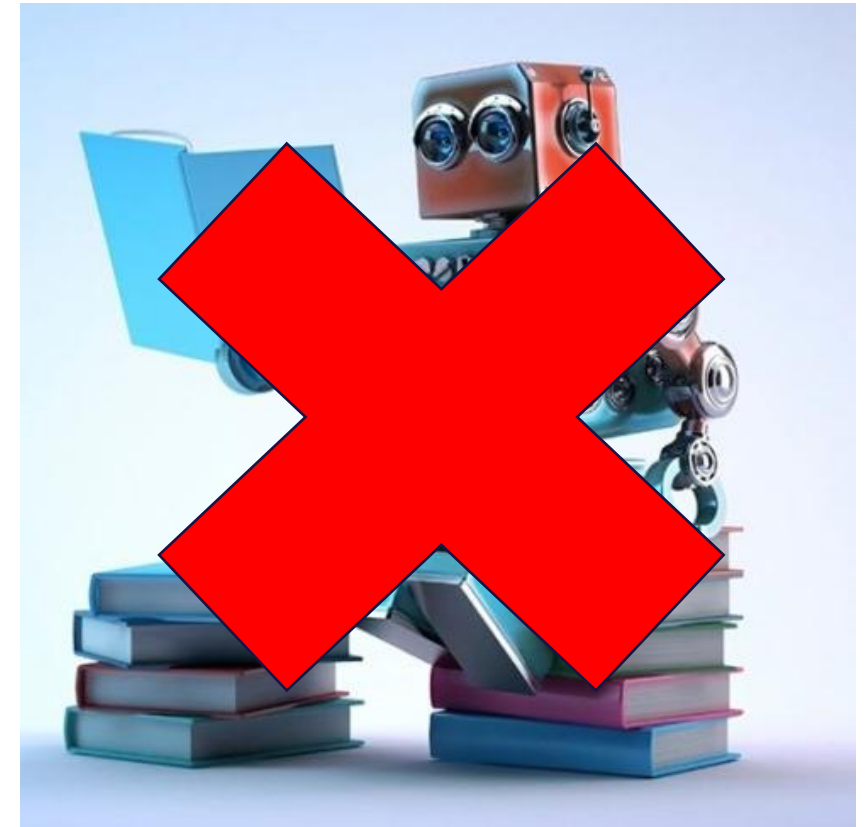
Studies using machine learning to predict suicide deaths report area under the curve that are only modestly greater than, and sensitivities that are equal to, those reported in studies using more conventional predictive methods. Positive predictive value remains around 1% among the cohort studies with a base rate that was not inflated by case-control methodology.

Summary

Machine learning or artificial intelligence may afford opportunities in mental health research and in the clinical care of suicidal patients. However, application of such techniques should be carefully considered to avoid repeating the mistakes of existing methodologies. Prediction studies using machine-learning methods have yet to make a major contribution to our understanding of the field and are unproven as clinically useful tools.

Keywords

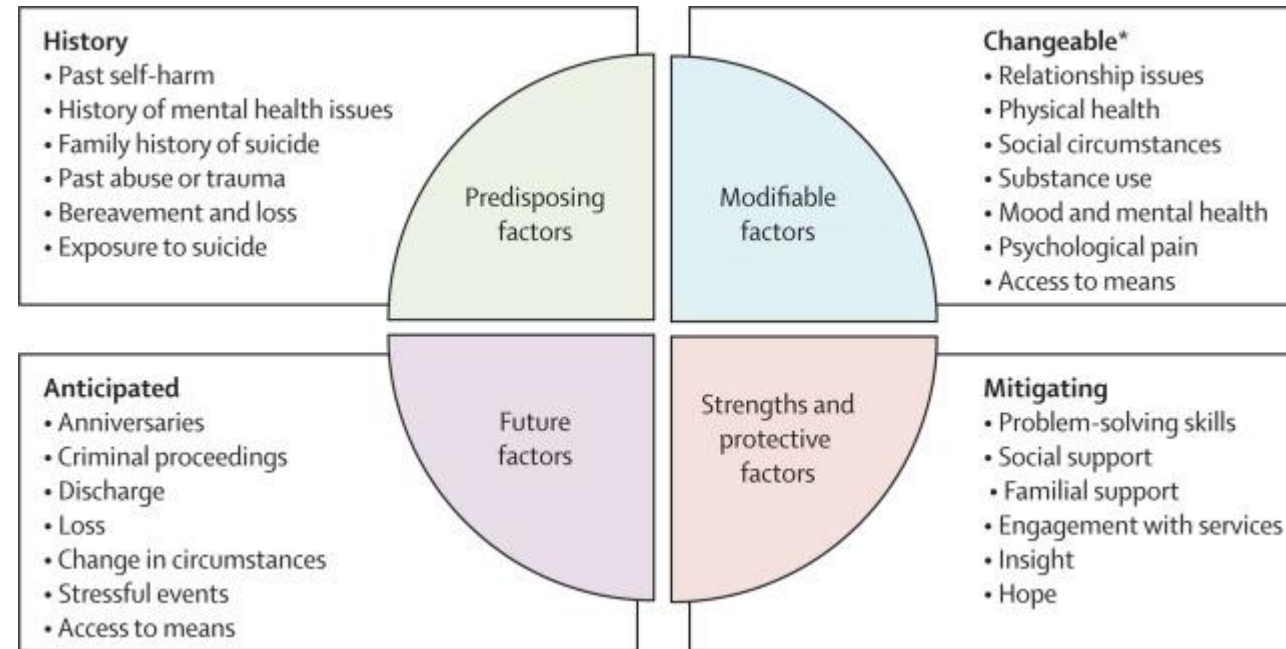
artificial intelligence, machine learning, prediction, suicidal behaviour, suicide



Option 3: What can do we do instead?

- Recognise that risk prediction is a fallacy
- Address patient needs with an emphasis on modifiable factors
- Focus on the therapeutic aspects of the assessment
- Individualised assessment and assessments which inform management

Therapeutic risk assessment and formulation



“This approach relies on investing time in gaining therapeutic alliance rather than ticking boxes, leveraging this alliance to uncover unmet needs and identify modifiable risk factors, and building a collaborative care plan as the therapeutic assessment unfolds”

Option 3: What can we do instead?

- Recognise that risk prediction is a fallacy
- Address patient needs with an emphasis on modifiable factors
- Focus on the therapeutic aspects of the assessment
- Individualised assessment and assessments which inform management
- Use clinical guidelines and make evidence-based treatments available

1.6 Risk assessment tools and scales

- 1.6.1 Do not use risk assessment tools and scales to predict future suicide or repetition of self-harm.
- 1.6.2 Do not use risk assessment tools and scales to determine who should and should not be offered treatment or who should be discharged.
- 1.6.3 Do not use global risk stratification into low, medium or high risk to predict future suicide or repetition of self-harm.
- 1.6.4 Do not use global risk stratification into low, medium or high risk to determine who should be offered treatment or who should be discharged.
- 1.6.5 Focus the assessment (see the [section on principles for assessment and care by healthcare professionals and social care practitioners](#)) on the person's needs and how to support their immediate and long-term psychological and physical safety.
- 1.6.6 Mental health professionals should undertake a [risk formulation](#) as part of every psychosocial assessment.

Option 3: What can do we do instead?

- Recognise that risk prediction is a fallacy
- Address patient needs with an emphasis on modifiable factors
- Focus on the therapeutic aspects of the assessment
- Individualised assessment and assessments which inform management
- Use clinical guidelines and make evidence-based treatments available
- Adopt population approaches to prevention – ‘something for everyone’

Safer systems




Outline

- Context
- Evidence
- Alternatives
- **Progress and next steps**

A new national approach to risk – Inpatient Care pathways & culture

Culture of Care Programme

The Culture of Care Programme is part of NHS England's [Quality Transformation Programme](#) .

This programme aims to improve the culture of inpatient mental health, learning disability and autism wards for patients and staff so that they are safe, therapeutic and equitable places to be cared for, and fulfilling places to work.



<https://www.rcpsych.ac.uk/improving-care/nccmh/culture-of-care-programme>



approach to risk

Implementing a personalised approach to risk

<https://sites.manchester.ac.uk/ncish/resources/implementing-a-personalised-approach-to-risk/>

NCISH: helping you to develop your plans

Lived experience central

Site visits (in-person/virtual) with follow ups



Regular email contact



Help with reviewing your QI plans



Interactive learning events



Outputs – infographics, webpages, resources



Phase 1 sites are at different stages

- Some sites **have implemented their new approach** and are currently evaluating impact
- Some sites in **earlier stages** (e.g. piloting new approach in some services and timeline in place for full implementation, consideration of outcome measures to be used)
- **All sites - risk assessment across the care pathway** (not just inpatient settings)
- NCISH **support tailored** to site's needs

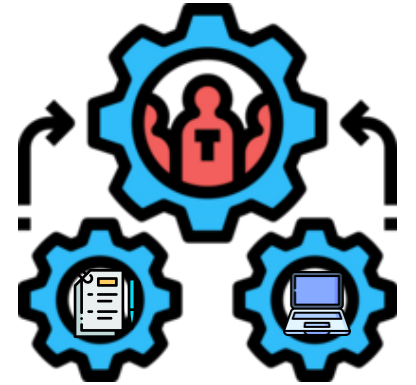
Local approaches - some possible principles

- Simple (including single current version)
- Universal (inpatients → community)
- Accessible (informational continuity)
- Narrative (to facilitate conversations)
- Prompts which can be tailored to individual services
- Co-designed and Collaborative
- Senior organizational buy in



Local approaches - some possible challenges

- Content
- A tangible and compelling alternative
- Language matters
- IT and patient records
- Staff engagement and workload
- Risk assessment can't be seen in isolation
– part of a much wider process of clinical care
- So training and quality of services are crucial



New approaches are possible -Trailblazers

Risk Assessment without stratification, a New Risk Assessment Template within SABP

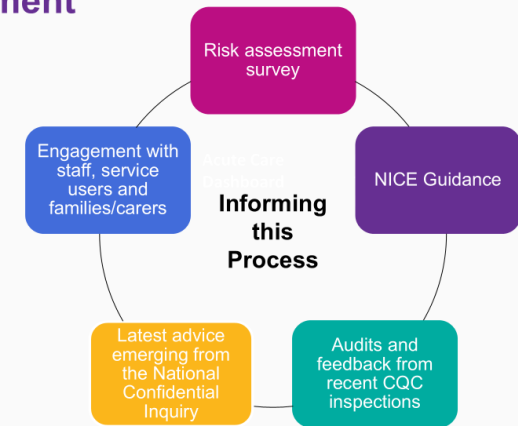
Surrey and Borders Partnership NHS Foundation Trust

Safety Assessments in Avon & Wiltshire Mental Health Partnership Trust

The screenshot shows the 'Risk Assessment Overview' page. At the top, it says 'Risk Overview Trustwide' and 'Risk Assessment Overview | Specialist Risk Assessments'. The main header is 'Risk Assessment Overview' with a search bar for 'QRG'. Below this, there are two main sections: 'All Risk Assessments' and 'Safety Plan'. The 'All Risk Assessments' section has a red banner that says 'To update the Risk Assessment, right click on the entry and select "Copy Previous Value"'. Below this, there is a button 'To create a new/blank Risk Assessment click: Risk Assessment'. The 'Safety Plan' section has a banner that says 'Data recorded in CYPs My Safety Plan' and 'The CYPs My Safety Plan template has no information to show. Double click here to Data recorded in My Safety Plan'. Below this, there is a button 'To create a "Safety Plan Letter" click: Safety Plan Letter'. At the bottom, there are buttons for 'Risk Assessment Printout', 'Safety Plan Letter', and 'Create Specialist Risk Assessment'.

Changing our approach to Risk Assessment

NHS Avon and Wiltshire Mental Health Partnership NHS Trust



Scope: The individualised safety assessment and safety plan approach will be used by all AWP community and inpatient services using the RiO electronic patient record system.

AWP High quality, compassionate care

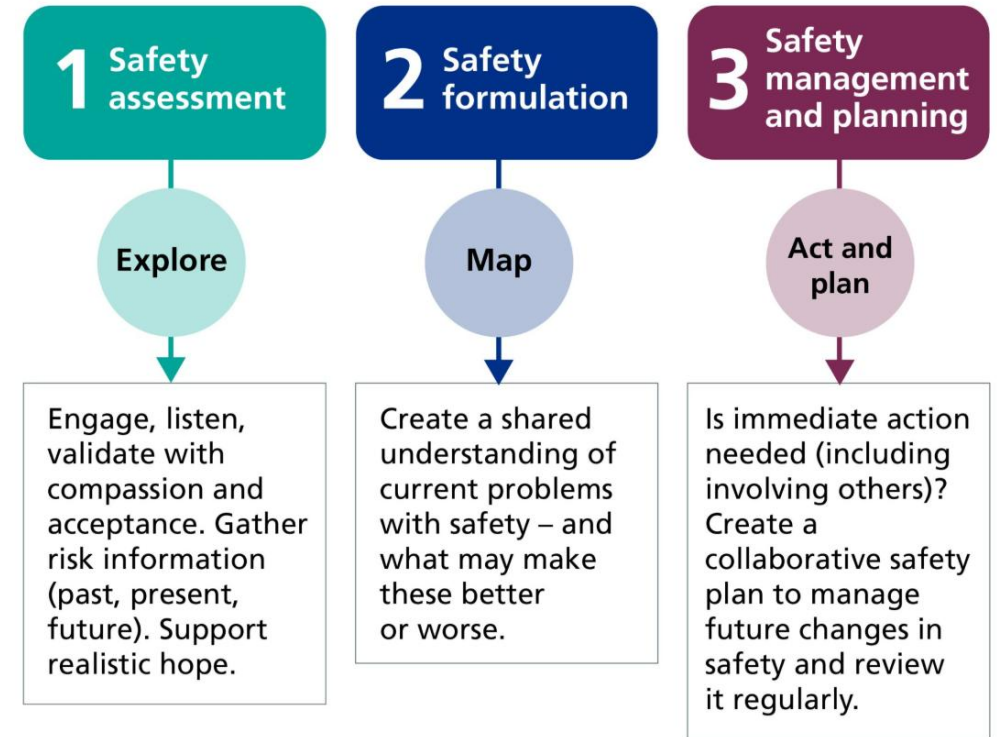
<https://documents.manchester.ac.uk/display.aspx?DocID=74115>

https://www.youtube.com/watch?v=oY2XY_QNayY (from 39 minutes onwards)

https://www.youtube.com/watch?v=iLI12K9_RyI

“Staying Safe from Suicide” guidance

- New NHS England guidance on safety assessment, formulation and management
- Builds upon NICE guidelines and promotes shift to personalised approach to risk



<https://www.england.nhs.uk/long-read/staying-safe-from-suicide/>

Plans going forward

Combination of **in-person and virtual engagement** events based on learning networks



Outline

- Context
- Evidence
- Alternatives
- Progress and next steps

Summary

- Inpatient wards are **key settings** for mental health patient safety
- There is a **lack of consistency** in current approaches to risk assessment
- In clinical studies, most people who die by suicide were **rated as 'low risk'**
- Risk tools have **poor predictive value** and can lead to people being **excluded** from services
- A **personalised, collaborative, inclusive, comprehensive** approach to assessment and management might be better
- **Clinical guidelines, high quality services, training** are key

Centre for Mental Health and Safety



 @mashproject

 @NCISH_UK

 @GM_PSRC

Break



15:05 – 15:15



Autism informed personalised risk assessment

Lucy Gilbert

*Senior Lived Experience Advisor for the Culture of Care
Programme and Neurodiverse Connection*



Overview

- Why we need to consider an autism informed approach
 - Statistics
 - Research
 - Lived experience insight
- Applying the SPACE framework to risk assessments
- Adapted safety plans



The statistics

- 9 times more likely to die by suicide
- 2 in 3 autistic people have considered taking own life (Cassidy 2014)
- In autistic people without a LD, 34.2% suicidal thoughts, 21.9% suicidal plans, 24.3% attempts (9%, 2-3% in general population) (Newel et al. 2023)
- 80% had contemplated or attempted suicide (Bentum 2024)
- Average of 32 deaths per year (NCISH 2024)



The research

- Risk factors include **thwarted sense of belonging, masking** and **perceived sense of burdensomeness** (Cassidy and team)
- Masking highly associated with suicidality (Pearson and Rose 2021)
- Risk factors include depression, higher numbers of autistic traits and additional MH diagnoses (Bentum 2024)
- “People like me don’t get support” (Camm-Crosbie et al. 2018)



AUTISTIC

(Physical

Processing

Emotional)



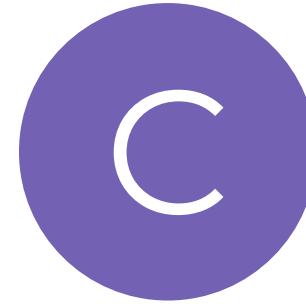
Sensory



Predictability



Acceptance



Communication



Empathy

Sensory

Consider how sensory friendly the physical environment is during the assessment

Consider to what extent 'behaviours' may be a way of meeting sensory needs

Consider the impact of interoceptive differences



Suggestions:

- Turn off or dim artificial lights
- Quiet rooms as much as possible
- Consider what you bring into the environment
- Consider room temperature
- Provide variety of furniture and fidget items
- Be curious about unmet sensory needs
- Seek to understand 'baseline' sensory seeking/avoidant patterns

Predictability

To what extent is not knowing what to expect driving anxiety, overwhelm or burnout

Uncertainty around who, what, where, when and why can fuel unease and internal chaos



Suggestions:

Be clear that this is a risk assessment!

Provide as much information as possible, in advance:

- Why is this being done
- Who will lead the discussion, who will be there, who will see the notes
- Where will this take place, what does the room look like? How will the furniture be laid out?
- When will this happen?
- Plan A, B, C....

Provide questions or prompts in advance

Consistency in approach and outcomes

Acceptance

A holistic approach- recognise strengths and challenges and fluctuations

Be curious about what is underlying what you see and aware of what bias you may hold, or which may accompany preceding notes



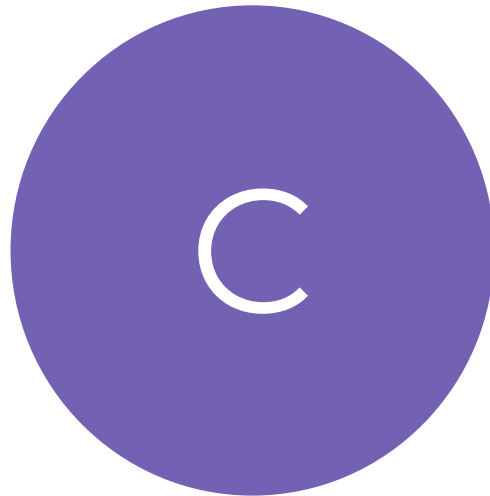
Suggestions:

- Seek family/carer views if appropriate
- Consider spiky profiles and setting dependent fluctuations
- Embrace individual ways of regulating
- Recognise that “behaviours that challenge” are often a response to Autistic needs not being met.
- Consider the impact of Alexithymia- can you personalise mood rating scales?
- Consider unconscious masking behaviours and co-create a safe space to minimise trauma responses. Consider your language use.
- Consider monotropic thinking and looped thinking

Communication

Autistic people may communicate differently: this can change depending on stress levels or sensory overload.

How can you start to bridge the double empathy gap?



Suggestions:

- Allow for non-verbal communication (e.g. use communication cards & allow people to write down their feelings.)
- Avoid jargon, be aware of ambiguity in language & allow for questions to check understanding.
- Do not force eye contact or make assumptions of meaning from body language
- Avoid 'shotgun' questioning
- "Listen to what I say, not how I say it"
- Be aware of your own reliance on reciprocal language

Empathy

Be curious and seek to understand each individual's unique worldview

Be aware of differences in experience and expression of empathy



Suggestions:

- Recognise the double empathy problem and consider how you could re-dress the balance during the assessment
- Appraise and seek to check any assumptions that may have been made before
- Socratic questioning throughout
- Consider autism specific risk factors
- Honesty and transparency needs to go both ways
- Adopt a staff well-being approach first

Adapted safety plans

- Growing research
- Rodgers et al. (2024)- Autism Adapted Safety Plans (ASSP)
 - Clearer wording
 - Sections on how to communicate with during a crisis
 - Resource pack to support co-production

Rodgers et al. *Pilot and Feasibility Studies* (2024) 9:91
<https://doi.org/10.1186/s40814-023-01264-8>

Pilot and Feasibility Studies

STUDY PROTOCOL

Open Access

Adapted suicide safety plans to address self-harm, suicidal ideation, and suicide behaviours in autistic adults: protocol for a pilot randomised controlled trial

Jacqui Rodgers^{1*}, Jane Goodwin¹, Emma Nielsen², Nawaraj Bhattacharj³, Phil Heslop⁴, Ehsan Kharatkoopaei⁵, Rory C. O'Connor⁶, Emmanuel Ogunlomu⁷, Shoena E. Ramsay⁸, Katie Steele⁹, Ellen Townsend⁹, Luke Vale¹, Emily Walton⁹, Colin Wilson¹ and Sarah Cassidy⁹

Abstract

Background: Suicide prevention is a national priority for the UK government. Autistic people are at greater risk of experiencing self-harm and suicidal thoughts and behaviours than the general population. Safety plans are widely used in suicide prevention but have not yet been designed with and for autistic people. We developed the first safety plan specifically targeting suicidality in autistic adults: the Autism Adapted Safety Plan (AASP). It consists of a prioritised list of hierarchical steps that can be used prior to or during a crisis to mitigate risk of self-harm and suicidal behaviour. This is a pilot study that aims to assess the feasibility and acceptability of the AASPs and the research processes, including the response rates, potential barriers and reach of AASPs, methods of recruitment, what comprises usual care, and economic evaluation methods/tools.

Methods: This is an external pilot randomised controlled trial of a suicide prevention tool aimed at mitigating the risk of self-harm and suicidal behaviour in autistic adults: AASPs. Participants will be assessed at baseline and followed up 1 month and 6 months later. Assessments include questionnaires about self-harm, suicidality, service use, and their experience of the AASP/taking part in the study. Autistic adults who have a clinical autism diagnosis and self-reported history of self-harm, suicidal thoughts, or suicidal behaviour within the last 6 months will be invited to take part in the study. Informed consent will be obtained. Participants will be recruited via community and third sector services (including community settings, autism charities, and mental health charities). They may also "self-refer" into the study through social media recruitment and word of mouth. Ninety participants will be randomised to either develop an AASP or receive their usual care in a 1:1 ratio.

Discussion: The present study will provide an evaluation of the suitability of the processes that would be undertaken in a larger definitive study, including recruitment, randomisation, methods, questionnaires, outcome measures, treatment, and follow-up assessments.

Trial registration: ISRCTN70594445, Protocol v4: 8/2/22.

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Summary

- Compassionate curiosity
 - Kindness
 - Seek to understand
 - Withhold judgement
 - Listen to all voices
- The importance of relationships in building trust and safe spaces
- Adaptions are often small but powerful



Considering racial equity and risk assessment

Cllr. Jacqui Dyer

Director, Black Thrive Global

Jo Green

Lived Experience Advisor, Black Thrive Global



Culture of Care

Risk, Race, and the Right to Be Seen: Rehumanising Risk in Mental Health Care

Jacqui Dyer

NATIONAL
COLLABORATING
CENTRE FOR
MENTAL HEALTH



Neurodiverse
Connection

Global
Black
Thrive

NCISH





The Racialised Reality of Risk



Risk as a Cultural and Political Category

- 
- **Structural Bias in Risk Tools**



Personal and Community Stories



Personalising Risk: A Rehumanising Alternative



Risk and Relational Repair



Conclusion



Transforming risk assessment locally: trailblazer site

Natasha Bryant

*Trustwide Suicide Prevention Lead (Avon and Wiltshire
Mental Health Partnership NHS Trust)*

From Risk to Safety

Transforming our approach to risk assessment

High quality, compassionate care



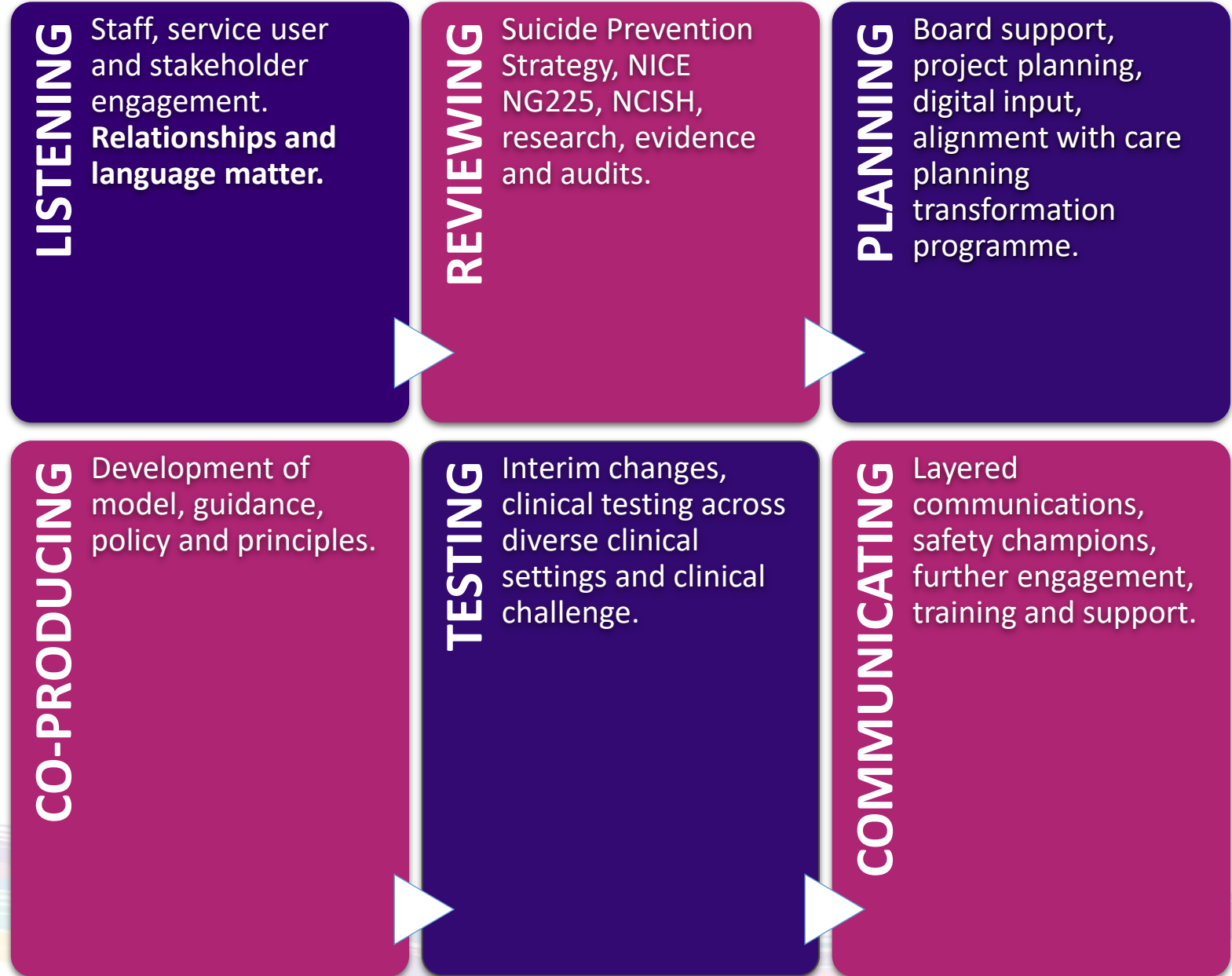
Drivers for change



Safety Assessment & Formulation

Pre-implementation

Activity & Outcomes



Research, evidence and opinion influencing our new approach

NICE Guideline (NG225) Self-Harm: assessment, management and preventing recurrence

During the psychosocial assessment, explore the following to identify the person's strengths, vulnerabilities and needs:

- historic factors
- changeable and current factors
- future factors, including specific upcoming events or circumstances
- protective or mitigating factors.

The assessment of clinical risk in mental health services (NCISH)

Families and carers should have as much involvement as possible in the assessment process, including the opportunity to express their views on potential risk.

Assessment of suicide risk in mental health practice: shifting from prediction to therapeutic assessment, formulation, and risk management

Keith Hawton*, Karen Lascelles*, Alexandra Pitman, Steve Gilbert, Morton Silverman

Suicide prevention in psychiatric practice has been dominated by efforts to predict risk of suicide in individual patients. However, traditional risk prediction measures have been shown repeatedly in studies from high income countries to be ineffective. Several factors might contribute to clinicians' preoccupation with risk prediction, which can have negative effects on patient care and also on clinicians where prediction is seen as failing. The model of therapeutic risk assessment, formulation, and management we outline in this article regards all patients with mental health problems as potentially at increased risk of suicide. It is aimed at reducing risk through use of a person-centred approach. We describe how a move towards therapeutic risk assessment, formulation, and risk management, including collaborative safety planning, could help clinicians develop a more tailored approach to managing risk for all patients, incorporating potentially therapeutic effects as well as helping to identify other risk reduction interventions. Such an approach could lead to enhanced patient safety and quality of care, which is more acceptable to patients.

Introduction

Clinical practice and research on suicide and its prevention in patients with psychiatric disorders have long been dominated by attempts to predict who is at risk of suicide and to implement measures to reduce that risk.^{1,2} However, risk prediction has been shown repeatedly to be ineffective, owing to the poor positive predictive ability of instruments or approaches used.¹ Despite the limitations of the science, a heavy emphasis on risk prediction persists.² A perceived failure to predict suicide can lead to blaming of clinicians involved in the care of patients who die by suicide. Furthermore, current unreasonable expectations of risk prediction can amplify clinicians' sense of responsibility.

In this Personal View, we consider what perpetuates reliance on risk prediction, the evidence that it is ineffective, and why the current state of the science is flawed. We then present a more comprehensive and therapeutic approach to assessing, formulating, and managing risk. The approach we propose is aimed at reducing suicide in patients with psychiatric disorders as a group.⁴

Drivers of the continuing preoccupation with suicide risk prediction

The pressure on mental health clinicians to identify which of their patients might be at greatest risk of suicide and then to try and prevent that outcome is understandable, especially as some studies indicate that at least 90% of individuals who die by suicide have mental disorders.³ However, the focus on risk prediction has seemingly grown at the expense of attention to efforts to prevent suicide or to build therapeutic alliance. An important factor driving this focus is pressure from hospital organisations to ensure that a risk assessment is documented in patients' notes, including stratification of risk (eg, low, medium, and high). One view is that this

pressure arises because hospital organisations hope to protect themselves from criticism or legal action, should an adverse outcome occur; however, such static statements do not reflect the highly changeable nature of risk. Also, interpretations of the low, medium, or high terminology will vary for different populations, such as psychiatric hospital inpatients versus community psychiatric patients,⁴ and between clinicians.

Moreover, it has been posited that reliance of both clinicians and organisations on risk prediction and stratification processes arises from uncertainty about which interventions have the best chance of preventing suicide, providing a semblance of control that (thinly) disguises anxiety and dysregulation.⁵ This reliance could be reinforced by pressure or expectations of external regulatory agencies (and coroners). Here, we summarise the evidence that this emphasis on risk prediction is misplaced and potentially dangerous.

Evidence that suicide risk prediction is ineffective

There is increasing evidence that suicide risk prediction, whether using clinical judgement or risk prediction tools, is ineffective. In the UK, an estimated 25–30% of individuals who die by suicide had been in contact with psychiatric services within the year before their deaths.⁶ In approximately half of this group, the last service contact was in the week before the death. Yet, when mental health clinicians were asked to estimate immediate risk at the last service contact, the vast majority (85%) judged this immediate risk to be low or absent. This low risk paradox was also observed when the clinicians were asked to assess long-term risk, where the majority (59%) also viewed risk in this patient group as low or negligible.⁶

In a US study of 132 psychiatric patients who died by suicide after being evaluated for suicidal ideation within

Lancet Psychiatry 2022
Published Online
August 8, 2022
[https://doi.org/10.1016/S2215-0366\(22\)00232-2](https://doi.org/10.1016/S2215-0366(22)00232-2)
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Principles of new approach

1

Safety assessments and associated safety plans should focus on individual needs and identify situations and circumstances in which a person's safety might be compromised and associated risks elevated, and what might mitigate potential harm at those times

2

Global risk stratification into low, medium or high should not be used to predict future suicide or to determine who should be offered treatment or discharged

3

Safety assessment and formulation is achieved through a clinical conversation, characterised by compassion, curiosity and collaboration

4

Safety is not a number, and a safety assessment is not a checklist

5

Families and carers should have as much involvement as possible

Components of new patient safety log

Date

Calendar

Risk category

Drop down list: harm to self, harm to others, harm from others, accident, other

Location

Drop down list: own home, public place, AWP community base, AWP inpatient (communal area), AWP inpatient (bedroom area), AWP inpatient (out of area), general/acute hospital, care/nursing home, other (specify in context)

Risk incident

Free text 250 characters

Trigger/context

Free text 500 characters

Once entries are made to patient safety event log, they are then **viewable in a chronological list format** to aid formulation (hence strict character limit in order for important information to not get lost over time)

Components of new safety assessment and formulation

Safety Assessment and Formulation

In this section you should focus on individual needs and identify situations and circumstances in which a person's safety might be compromised and risk elevated. The formulation should be a collaborative process with the person and their family (where appropriate). It would typically include historical factors, current safety issues, future or anticipated safety concerns and existing strengths and resources. You should also summarise any concerns of the person's family/support network, as well as what support they need to help keep the person safe. [{hyperlink to further guidance and resources}](#)

Summary of known history/patient safety events

In this section you should summarise the person's pre-disposing factors and known risk history, including context triggers and outcomes of past patient safety events

Summary of current patient safety concerns, including the person's own views

In this section you should summarise any current patient safety issues, including current problems, triggers and include the person's own views

Protective factors or circumstances. Factors or circumstances making harm less likely

In this section you should summarise mitigating factors or circumstances that make harm less likely

Summary of future safety concerns

In this section you should identify any situations and circumstances in which a person's safety might be compromised and risks elevated

Carer/family/parent view

In this section you should summarise what the carer, family or parent is concerned about and detail what support they need

Safety Assessment & Formulation

Post-implementation

Activity & Outcomes

“Safety and safety assessments are vastly preferable to risk and risk assessments – the latter feeling punitive, labelling people as ‘risky’, ‘dangerous’, ‘not fit for wider society’”
(Service User)

“The removal of ‘high, medium and low’ is hugely beneficial in all sorts of ways”
(Service User)

“I am in favour of ‘safety’ because its positive and empowering”
(Service User)

“From an inpatient perspective, safety assessments have been a very welcome change. They are patient focussed and encourage collaborative working. We have found that patients have felt actively involved in discussing risk, what they find helpful and how they can be supported to feel safe”
(Ward Manager)

“The new safety assessment helps me to ‘really see and understand the person’ through the individualised narrative”
(Clinician)

“It’s not only a change in how safety/risk assessments are conducted...but in how we THINK about safety/risk”
(Clinician)



Support for organisations on PAR year two

Emily Cannon

Head of Quality Improvement, NCCMH



Personalised approach to risk driver diagram

PRIMARY DRIVERS

Clarity on what the organisation is moving towards

Communication

Presumption of patient, family and loved one involvement

A culture that supports staff to provide relational care

Taking action to address systemic inequities

Leadership

SECONDARY DRIVERS

Shared understanding that risk assessment tools do not predict risk

IT infrastructure that supports the introduction of a new approach

Clear organisational expectations for formulation, recording & decision making

Organisational strategy, policies and culture support a personalised approach

Agree a common, simple term for the new approach

Clear, consistent and ongoing communication with staff

High quality notes and assessments for referrals, GPs, patients and carers

Communicate with those outside inpatient setting, and external to organisation, on new approach e.g community services, coroners, GPs

Co-produce new approach with patients, families, loved ones and carers

Personalised approach that meets patients' needs and supports loved ones

Reviewing implementation with clinicians and people with lived experience

Strong support for staff wellbeing

Honest, psychologically safe and reflective spaces for staff

Ongoing supervision with space for confidence building and skill development

Organisational openness towards change and a move away from blame culture

Provide training with a clear theoretical basis and skills-based learning

Creating and maintaining an autism-informed approach

Creating and maintaining a racial equity approach

Creating and maintaining a trauma informed approach

Executive and senior leadership buy-in for organisation's chosen approach

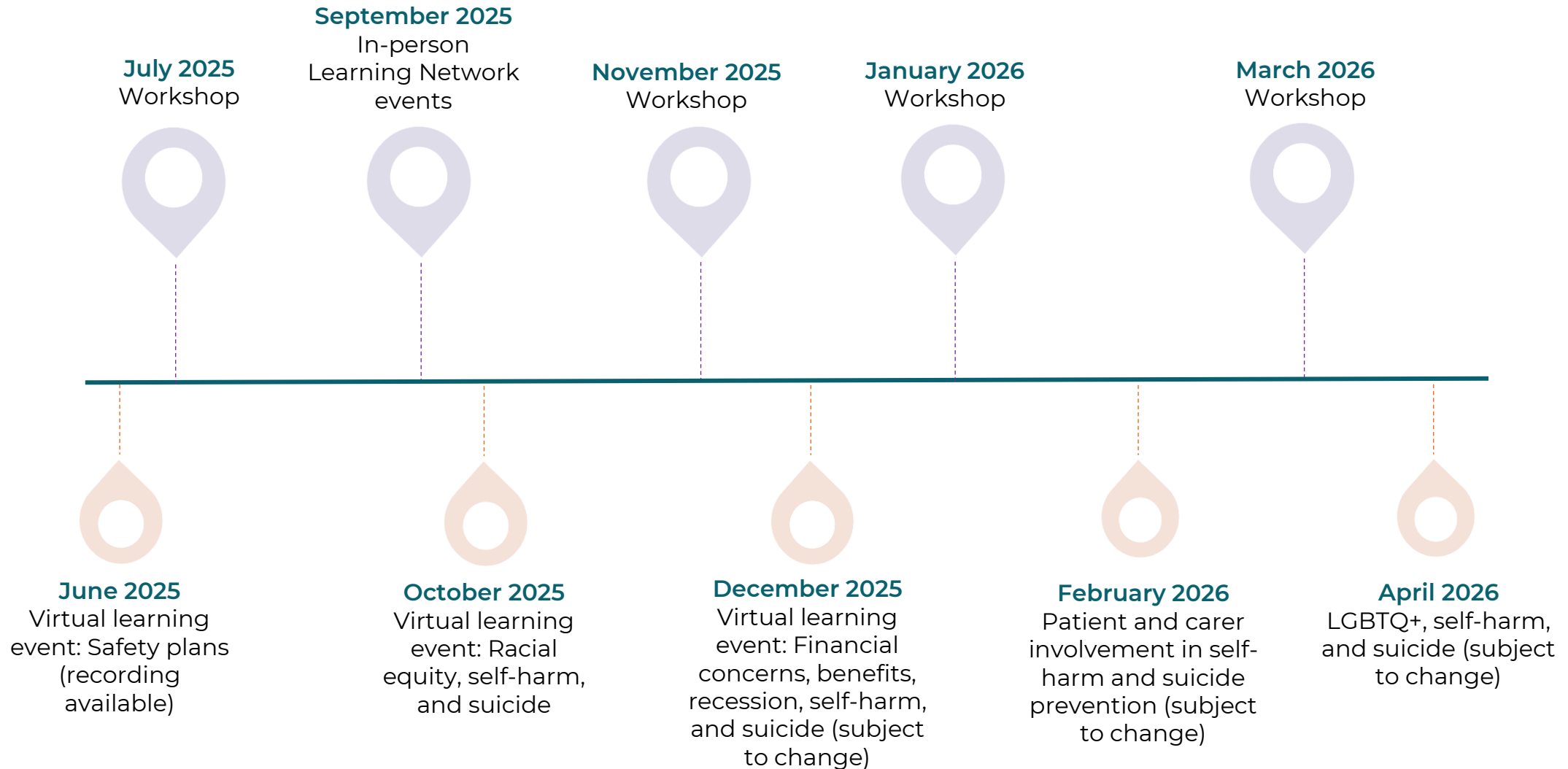
Leadership that actively facilitates change and new ways of working

Consistency in leadership at all levels of an organisation

AIM

Implementing a personalised approach to risk assessment and management in mental health in-patient settings

Monthly events



Themes from year 1

- Support with equity principles (anti-racism, autism-informed and trauma informed approaches)
- Support with lived experience involvement to ensure new approach is co-produced
- Engaging with local coroners
- Moving to a more relational approach and building psychological safety for staff
- How to implement (testing small scale vs full implementation, inpatient and community)
- Adaptations for different needs and service types

September learning network events

Culture of Care Learning N...

▼

- 1
- 2
- 3
- 4
- 5
- 6
- 7
- 8
- 9
- 10



Learning network pairings

Network 1

- Avon and Wiltshire Mental Health Partnership Trust
- Cornwall Partnership NHS Trust
- Devon Partnership NHS Trust
- Dorset Healthcare
- Livewell Southwest
- Somerset Foundation Trust

Network 6

- Bramley Health
- Elysium Healthcare
- Gloucestershire Health & Care NHS Foundation Trust
- Isle of Wight NHS Trust
- Solent NHS Trust
- Southern Health

Network 4

- Bradford District Care NHS Foundation Trust
- Humber Teaching NHS Foundation Trust
- Leeds & York Partnership NHS Foundation Trust
- South West Yorkshire Partnership NHS Foundation Trust
- Tees Esk and Wear Valley NHS Foundation Trust
- The Priory

Network 7

- Navigo Health and Social Care
- Northumbria Healthcare NHS Foundation Trust
- Pennine Care NHS Foundation Trust
- Rotherham Doncaster and South Humber NHS Foundation Trust
- Sheffield Health and Social Care NHS Trust

Network 2

- Berkshire Healthcare NHS Foundation Trust
- Oxford Health NHS Foundation Trust
- Cambridgeshire and Peterborough NHS Foundation Trust
- Essex Partnership University Trust
- Norfolk and Suffolk NHS Foundation Trust

Network 5

- Derbyshire Healthcare NHS Foundation Trust
- Leicestershire Partnership NHS Trust
- Lincolnshire Partnership NHS Foundation Trust
- Northamptonshire Healthcare NHS Foundation Trust
- Nottinghamshire Healthcare NHS Foundation Trust
- St Andrews Healthcare

Network 8

- Central and North West London NHS Foundation Trust
- East London NHS Foundation Trust
- Hertfordshire Partnership University NHS Foundation Trust
- North East London NHS Foundation Trust
- North London Mental Health NHS Partnership
- West London NHS Trust

Network 9

- Kent and Medway NHS and Social Care Partnership Trust
- Oxleas NHS Foundation Trust
- South London and Maudsley NHS Foundation Trust
- South West London & St Georges Mental Health Trust
- Surrey and Borders Partnership NHS Foundation Trust
- Sussex Partnership NHS Foundation Trust

Network 3

- Birmingham and Solihull
- Birmingham Women's and Children's NHS Trust
- Black Country Healthcare NHS Foundation Trust
- Coventry and Warwickshire Partnership Trust
- Herefordshire & Worcestershire Health & Care Trust
- Midlands Partnership Foundation Trust
- North Staffordshire Combined Health Care

Network 10

- Cheshire & Wirral Partnership NHS Foundation Trust
- Cumbria, Northumberland, Tyne & Wear NHS Foundation Trust
- Cygnet Health Care
- Gateshead Health NHS Foundation Trust
- Greater Manchester Mental Health Foundation Trust
- Lancashire and South Cumbria NHS Foundation Trust
- MerseyCare NHS Foundation Trust



September learning network events

- Events are typically 10:00-15:30.
- 13:00-15:30 will be dedicated to PAR, building on the morning session

| Learning network pairing | Date | Location | Venue |
|--------------------------|----------------------------|------------|-------------------|
| 2 & 5 | 17 th September | Leicester | Leicester Tigers |
| 8 & 9 | 18 th September | London | RCPsych |
| 3 & 10 | 23 rd September | Manchester | MUFC Stadium |
| 4 & 7 | 25 th September | Sheffield | SUFC Stadium |
| 1 & 6 | 30 th September | Bristol | Bristol Pavillion |

Break



16:25 – 16:35



Discussion and Q&A

Matt Milarski & Emily Cannon
Heads of Quality Improvement, NCCMH



Next Steps

Matt Milarski & Emily Cannon
Heads of Quality Improvement, NCCMH

Upcoming events in 2025



Dates for your diary

- **7 July: National Learning Session** (virtual, 10:00-14:00)
- **22 September: Lived Experience Network**(virtual, 13:00-16:00)
- **September Events: Learning Network Event** (in-person)
- **22 October: PAR Learning Event** (10:00 – 12:30)
- **30 October: National Learning Session** (13:00 – 15:00)

***The calendar of all our events and trainings can be found on our [website](#).

Reminder about training for ward staff

Dialogical and Relational Training Taster Days (DARTT)

- 16 July 2025
09:30 – 16:30
- 18 Sept 2025
09:30 – 16:30

Autism Informed Training

- 20 August 2025
13:00 – 16:00
- 23 Oct 2025
13:00 – 16:00

Anti Racism Training

- 4 Sept 2025
14:00 – 16:00
- 17 Nov 2025
10:00 – 12:00

Preventing Sexual Harm Training

- 22 July 2025
10:00 – 12:00
- 11 Nov 2025
10:30 – 12:30



These training sessions are delivered virtually.



Please visit our website for more information & how to register:

www.rcpsych.ac.uk/improving-care/nccmh/culture-of-care-programme/learning-events

With gratitude

- Thank you so much for coming today and for the work you continue to do to influence services and try to improve things for patients and families.
- If you could kindly scan the QR code and provide your feedback.





Close